

Ordinance No. 31-2014

**AN ORDINANCE AMENDING THE
OFFICIAL COMPREHENSIVE PLAN
OF THE CITY OF EFFINGHAM**

WHEREAS, the City of Effingham (the "City") is an Illinois non-home rule Municipal Corporation with the powers and authority granted to it pursuant to the provisions of the City Code of Ordinances, the Illinois Constitution of 1970, and the Illinois Municipal Code, 65 ILCS 5/1-1-1 *et. seq.*; and,

WHEREAS, in 2005, the City amended the Effingham Comprehensive Plan, through the adoption of the Growth Management Element, which itself contained an Implementation Matrix (the "Matrix"), outlining actions proposed to be undertaken within the City and unincorporated territory within one and one-half miles of the City boundary, as authorized by 65 ILCS 5/11-12-5 *et. seq.* of the Illinois Municipal Code; and,

WHEREAS, the Plan Commission of the City has recommended to the corporate authorities the adoption of proposed amendments to the Matrix, as a part of the Effingham Comprehensive Plan, which Matrix is attached as Exhibit A hereto and incorporated herein by reference; and,

WHEREAS, the City has received the Plan Commission's recommendation within the time provided by law, and pursuant to state statutes 65 ILCS 5/11-12-7; and,

WHEREAS, a legal notice was published on May 1, 2014, in the Effingham Daily News, a newspaper of general circulation within the City, giving notice of a Public Hearing on the proposed amendments to the Matrix, as part of the Effingham Comprehensive Plan, before the City Council on May 22, 2014; and,

WHEREAS, a Public Hearing was held on May 22, 2014, by the City Council relative to the proposed amendments to the Effingham Comprehensive Plan.

NOW, THEREFORE, be it ordained by the Mayor and City Council as follows:

SECTION 1: ADOPTION OF AMENDMENTS

The proposed amendments to the Effingham Comprehensive Plan, which are attached hereto as Exhibit A and incorporated herein by reference, are hereby adopted as part of the official Comprehensive Plan for the City of Effingham, Effingham County, Illinois.

SECTION 2: RECORDING

The City Clerk is hereby authorized and directed to record with the Effingham County Recorder of Deeds notice of the adoption of the amendments to the Effingham Comprehensive Plan as provided by law and pursuant to 65 ILCS 5/11-12-7 of the Illinois Municipal Code.

SECTION 3: PUBLICATION

The City Clerk is hereby authorized and directed to place the amendments to the Effingham Comprehensive Plan on file and shall make these amendments available at all times during business hours for public inspection as provided by law, and pursuant to 65 ILCS 5/11-12-6 of the Illinois Municipal Code.

SECTION 4: GENERAL PROVISIONS

REPEALER: All ordinances or portions thereof in conflict with this ordinance are hereby repealed.

SEVERABILITY: Should any provision of this Ordinance be declared invalid by a court of competent jurisdiction, the remaining provisions will remain in full force and effect, the same as if the invalid provision had not been a part of this Ordinance.

EFFECTIVE DATE: This Ordinance shall be in full force and effect from and after its passage and approval as required by law, but in no event earlier than ten (10) days after filing of a notice of its adoption with the Effingham County Recorder of Deeds.

Placed on file this 14th day of May, 2014.

Presented, passed and approved this 22nd day of May, 2014.

Published this 23rd day of May, 2014.

Commissioner Hirtzel:	<u>Yea</u>
Commissioner Milleville:	<u>Absent</u>
Commissioner Althoff:	<u>Yea</u>
Commissioner Harris:	<u>Yea</u>
Mayor Gillenwater:	<u>Yea</u>

YEAS: 4
NAYS: 0
ABSENT: 1

ATTEST:

Kelsey R. Lock
Kelsey R. Lock, City Clerk

Mervin D. Gillenwater
Mervin D. Gillenwater, Mayor

EXHIBIT A
AMENDMENTS TO THE
EFFINGHAM COMPREHENSIVE PLAN

#	Goals(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
1	Planning and Zoning; Community Image, Facilities, Services Public Facilities / Utilities - Control Erosion and Surface Water Runoff; Public Facilities / Utilities - Require Landscaping of Detention Ponds; Transportation Services	Environmental - Limit Development in Critical Resource Areas; Environmental - Use GIS to Monitor, Track, and Evaluate Zoning, Land Uses, and Use of Resources for Services	Strengthen and maintain regulations to minimize disturbance activities. of floodplain. Adopt best management practices for site impervious areas should be concentrated on land outside floodplain. Building footprints and zoning and land use data. Data on parcel size, utility capacity, service jurisdictions, ownership, zoning, location and other relevant information should be included. Use data to monitor land use supplies and evaluate development applications. Continue meeting with County to coordinate joint project.	Comprehensive Plan and Planning	City Planner	2014	Ongoing
2	Planning and Zoning Environmental - Use GIS to Monitor, Track, and Evaluate Zoning, Land Uses, and Use of Resources for Services	Environmental - Use GIS to Monitor, Track, and Evaluate Zoning, Land Uses, and Use of Resources for Services	Assess the use of GIS in the City's planning and development activities, so as to determine whether or not to create the position of GIS Coordinator.	Human Resources; Budgeting	City Administrator, City Planner	2016	5 years
3	Planning and Zoning Environmental - Use GIS to Monitor, Track, and Evaluate Zoning, Land Uses, and Use of Resources for Services	Environmental - Use GIS to Monitor, Track, and Evaluate Zoning, Land Uses, and Use of Resources for Services	Continue to coordinate a GIS-based mapping system with other service providers to maximize the potential use of a database that covers the Effingham area and maintain GIS coverages of the most recent available data regarding fire, flood and other natural hazards.	Public Facilities and Services	Director of Public Works, City Planner, Fire, Police, County, EWA, LSWD, utilities	2016	Ongoing
4	Planning and Zoning Environmental - Use GIS to Monitor, Track, and Evaluate Zoning, Land Uses, and Use of Resources for Services	Environmental - Use Development Standards to Protect Floodplains	Continue to retain membership with FEMA in order for the City to participate in the Flood Insurance Rate Map Program.	Development Regulations	Building Official	2014	Ongoing
5	Planning and Zoning Environmental - Encourage Private Sector Provision of Solid Waste Removal and Recycling	Environmental - Encourage Private Sector Provision of Solid Waste Removal and Recycling	Investigate the creation of a City-wide solid waste and recycling program.	Comprehensive Plan and Planning	City Administrator, City Planner	2015	Ongoing / Annual
6	Planning and Zoning Residential - Protect Existing Neighborhoods and Residential Districts	Residential - Protect Existing Neighborhoods and Residential Districts	Investigate the addition of Municipally designated "quiet zones" within the City along railroad right-of-ways.	Development Regulations	City Engineer	2014	5 years
7	Planning and Zoning Municipal Growth; Community Image, Facilities, Services	Environmental - Limit Development in Critical Resource Areas	Replace wetlands or mitigate the impact of development on wetlands by obtaining grants to fund mitigation or replacemement efforts.	Special Studies	City Administrator, City Planner, State	2015	Ongoing / Annual
8	Planning and Zoning Municipal Growth Water Resources	Environmental - Reduce Risk of Agricultural Contamination of Water Resources	Continue to work with the Upper Little Wabash River Eco-System, Soil Conservation District No. 2, and various farm agencies to reduce the potential for agricultural contamination of water resources by actively promoting best farm management practices.	Intergovernmental Cooperation / Agreements	City Administrator, City Planner	2014	Ongoing
9	Planning and Zoning Municipal Growth Water Resources	Environmental - Reduce Risk of Agricultural Contamination of Water Resources	Investigate the creation of a City-wide solid waste and recycling program.	Comprehensive Plan and Planning	City Administrator, City Planner	2015	Ongoing / Annual

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
10	Community Image, Facilities, Services, Planning and Zoning, Transportation and Infrastructure	Environmental	Prioritize capital improvements in the following order: Improvements that resolve deficiencies or provide needed maintenance in developed urban areas; Improvements that support new urban development in areas that meet the City's minimums for adequate public facilities (e.g. adequate water, wastewater, and drainage systems, but inadequate streets, landscaping, sidewalks and trails for pedestrians and bicyclists); Improvements that support new urban development that is contiguous with existing urban development; Other improvements, e.g. develop erosion / silt plan.	Capital Improvement Plans and Budgeting	City Administrator, City Council, City Planner	2014	Ongoing / Annual
11	Planning and Zoning, Housing	Residential - Maintain Compatibility, Commercial - Buffer Between Non-Residential and Residential Development; Industrial - Direct Heavy Industry to Areas with Limited Visibility; Community Character - Require Transitions between Land Uses of Different Intensities	Re-evaluate and modify buffer and setback requirements to protect residences from incompatible development as necessary.	Development Regulations	City Planner, Building Official	2014	5 years
12	Planning and Zoning, Housing	Residential - Allow for limited development at Suburban Residential densities through the planned development process in the Residential and Residential Reserve Areas	Adopt planned unit development standards to encourage the development of compatible multi-family dwellings in medium and lower density residential areas. These standards should promote open space retention and recreational opportunities for community residents.	Development Regulations	City Council, Building Official, City Planner, Plan Commission	2014	5 years
13	Municipal Growth	Residential - Limit Clustered Development in Rural and Suburban Residential Areas	With the County, jointly develop a program to encourage retention of viable farms and clustering of development in less productive rural areas to preserve open space and conservation areas.	Intergovernmental Agreements / Cooperation	City Administrator, City Planner, County	2014	Ongoing
14	Municipal Growth	Residential - Encourage Clustered Development in Rural and Suburban Residential Areas.	Use low-density, cluster development for housing north of I-70 / I-57. Encourage multi-family development near community shopping and employment centers.	Development Regulations	Director of Public Works, City Planner	2014	Ongoing
15	Municipal Growth	Residential - Allow for Limited Development at SR Densities through the Planned Development Process in the R and RR Areas.	Create streamlined process to assist developers in navigating government regulations; use planned unit residential zoning to address need for density to meet developers internal rates of return on investments.	Development Regulations	City Administrator, Director of Public Works, City Planner	2014	Ongoing

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
16	Housing Residential - Protect Existing Neighborhoods and Residential Districts	Residential - Protect Existing Neighborhoods and Residential Districts	incorporate plans to preserve attainable housing stock to ensure adequate supply of all types and price range of housing by reaching out to grant sources. Endorse eligible investors' and homeowners' plans to obtain historic preservation tax credits, tax freezes, etc. from Illinois Department of Commerce and Economic Opportunity. Consider tax-increment financing (TIF) to upgrade existing residences.	Code Enforcement	City Administrator, Economic Development Director, City Planner	2015	Ongoing
17	Housing Residential - Enforce Code Compliance by Residential Property Owners	Residential - Enforce Code Compliance by Residential Property Owners	Maintain and periodically update the housing conditions inventory.	Code Enforcement	Building Official	2016	Ongoing
18	Housing Residential - Protect Existing Neighborhoods and Residential Districts	Residential - Protect Existing Neighborhoods and Residential Districts	Explore available state and federal resources to provide incentives for the maintenance and rehabilitation of units in residential areas, such as low interest loans and grant funds to assist moderate, low and very-low income households with improvements needed to maintain structures and improve energy efficiency.	Development Regulations	City Administrator, Building Official, City Planner	2014	Ongoing / Annual
19	Housing Residential - Encourage the Provision of Attainable Housing and Monitor Housing Prices within the City	Residential - Encourage the Provision of Attainable Housing and Monitor Housing Prices within the City	Create new housing opportunities (and utilize available tax incentives) within the City and extra-territorial jurisdiction areas, in order to provide more available single-family and multi-family homes for middle income families.	Economic Development	City Administrator, Economic Development Director, City Engineer	2015	5 years
20	Economic Development; Housing Residential - Encourage the Provision of Attainable Housing and Monitor Housing Prices within the City	Residential - Encourage the Provision of Attainable Housing and Monitor Housing Prices within the City	Evaluate the potential use of a TIF area for residential development.	Economic Development	City Council, City Administrator, Economic Development Director, City Planner, Joint Review Board	2015	5 years
21	Housing; Economic Development Residential - Develop Design Options for Range of Housing Types; Special Areas - Target Areas for Clearance to Create Attainable Housing	Residential - Develop Design Options for Range of Housing Types; Special Areas - Target Areas for Clearance to Create Attainable Housing	Encourage development of a wide range of housing types and lot designs and at varied prices. Determine a way to encourage developers to incorporate universal design in new residential developments.	Development Regulations	City Administrator, Economic Development Director, Building Official, City Planner	2014	Ongoing
22	Housing Residential - Encourage Developers to Build High Quality, Upper Middle Income, Urban Housing in the City. Encourage the Provision of Attainable Housing	Residential - Encourage Developers to Build High Quality, Upper Middle Income, Urban Housing in the City. Encourage the Provision of Attainable Housing	Provide assistance to developers interested in removing dilapidated structures to encourage new development.	Economic Development	Mayor, Economic Development Director, City Planner	2014	Ongoing / Annual
23	Housing; Transportation; Economic Development Residential - Encourage the Provision of Attainable Housing; Special Areas - Use Development Incentives for Central Area Infill; Special Areas - Continue Targeting Incentives to the Central Area	Residential - Encourage the Provision of Attainable Housing; Special Areas - Use Development Incentives for Central Area Infill; Special Areas - Continue Targeting Incentives to the Central Area	Analyze and identify funding sources for an infill incentive program. Encourage infill in developed areas by adopting an infill incentive program that outlines potential variances, fee reductions or waivers, and density bonuses for compatible infill projects. Reinforce City's position by providing streetscape improvements in targeted areas.	Growth and Annexation	City Administrator, City Planner, City Engineer	2014	Ongoing / Annual

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
24	Housing; Facilities, and Services Residential - Encourage the Provision of Affordable Housing and Monitor Housing Prices within the City Providing Workshops in Property Maintenance	Residential - Encourage Business Retention / Expansion	Assist interested parties in, and by, workshops in property maintenance for renters and homeowners to promote retention of existing housing.	Public Education and Community Outreach	Building Official	2014	Ongoing / Annual
25	Housing Work with residential developers to identify programs to provide moderately priced housing within the City and to accommodate demand for attainable housing by younger families.	Residential - Encourage Business Retention / Expansion	Review feasibility of extending 4th Street Corridor south. Explore provision of incentives in this corridor to private commercial developers for parcels on both sides of 4th Street south to Airport Road.	Economic Development	Mayor, City Administrator, Director of Economic Development, City Planner	2015	Ongoing / Annual
26	Municipal Growth Community Image, North of Evergreen, West of Highway 45, North along Highway 45 up to Silver Lake Estates, and along South 4th Street Corridor to Airport Road	Commercial - Develop Regional Commercial Adjacent to Major Arterial Intersections and I-57 / I 70 Interchanges	Investigate the use of financial incentives to bring more commercial development to high traffic areas of the City.	Economic Development	Mayor, City Administrator, Economic Development Director, Director of Public Works	2014	Ongoing
27	Economic Development; Planning and Zoning Continue efforts to produce current demographic and economic data and disseminate information.	Commercial - Encourage Business Retention / Expansion	Work with property owners and private developers to determine alternate uses for Village Square Mall.	Economic Development	City Administrator, Director, City Planner	2014	Ongoing
28	Economic Development; Planning and Zoning Commercial - Develop Regional Commercial Adjacent to Major Arterial Intersections and I-57 / I 70 Interchanges	Commercial - Encourage Business Retention / Expansion	Meet with the Chamber of Commerce to discuss community marketing, business retention, expansion, and attraction activities.	Economic Development	Mayor, City Administrator, Economic Development Director	2014	Ongoing / Semi-Annual
29	Economic Development; Planning and Zoning Commercial - Encourage Business Retention / Expansion	Commercial - Encourage Business Retention / Expansion	Promote economic development through partnerships and targeted incentives that are linked to economic performance.	Economic Development	City Council, City Administrator, Economic Development Director, County agencies	2014	Ongoing / Annual
30	Economic Development Commercial - Encourage Business Retention / Expansion	Commercial - Encourage Business Retention / Expansion; Special Areas - Continue Targeting Incentives to the Central Area	Work with State of Illinois agencies, Chamber and Effingham County to find ways to help businesses remain viable or expand. Target development of new businesses that complement existing business and diversify the economy.	Economic Development	City Administrator, Director, County, State agencies	2014	Ongoing / Annual
31	Economic Development Commercial - Encourage Business Retention / Expansion; Special Areas - Continue Targeting Incentives to the Central Area	Commercial - Encourage Business Retention / Expansion	Conduct periodic meetings with business owners to identify the needs of local businesses, especially regarding retention and expansion.	Economic Development	Mayor, City Administrator, Economic Development Director, City Planner, County	2014	Ongoing
32	Economic Development Commercial - Encourage Business Retention / Expansion; Special Areas - Support Efforts to Attract Complimentary Business to the Airport Area; Special Areas - View the Airport as a Marketing Tool	Commercial - Encourage Business Retention / Expansion					
33	Economic Development Commercial - Encourage Business Retention / Expansion	Commercial - Encourage Business Retention / Expansion					

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
34	Economic Development	Commercial - Encourage Business Retention / Expansion	Create and maintain an inventory of existing businesses and develop a plan to diversify retail / service businesses.	Economic Development	Board, merchants Building Official, 911 Director, Fire Chief Economic Development	2014	Ongoing
35	Economic Development	Commercial - Encourage Business Retention / Expansion	Promote and develop vacant and underutilized Central Area Tax Incremental Financing properties. Formulate a plan of development for large vacant areas.	Economic Development	City Administrator, Economic Development, Director, City Planner	2014	Ongoing
36	Economic Development	Commercial - Target information technology (IT) companies for relocation or expansion in Effingham.	Meet with area employers to determine latest information technologies being used by them and their competition. Coordinate with local IT professionals in their expansion efforts.	Economic Development	Mayor, City Administrator, Economic Development Director, Director of Public Works, City Planner, IT Providers	2014	Ongoing
37	Economic Development	Commercial - Support Start-Up Business and Local Entrepreneurs Ready for Expansion - Attract entrepreneurs to start and to expand businesses in community.	Determine community needs of entrepreneurs and facilitate provision of needed services (banking, patient capital, low interest rates, specific skills in labor force, networking opportunities, incubator / shared space, etc.)	Economic Development	Mayor, City Administrator, Economic Development Director, City Planner, City Engineer	2015	Ongoing
38	Economic Development	Commercial - Develop commercial opportunities along I-70 north of Evergreen and West of Highway 45.	Investigate construction of a frontage road south of Interstate 70/I-57 from Technology Drive to Maple St. Extension, then to Evergreen.	Transportation	Mayor, Economic Development Director, City Planner, City Engineer	2017	Ongoing / Annual
39	Economic Development	Commercial - Support the Promotion of the Interstate market area.	Work with the Illinois DCEO's Bureau of Tourism and other organizations to market outside of Effingham area (billboards, regional calendar and event brochures, etc.)	Economic Development	City Administrator, Economic Development Director, Director of Tourism	2014	Ongoing / Annual
40	Economic Development	Commercial - Develop Regional Commercial Adjacent to Major Arterial Intersections and I-57/I-70 Interchanges.	Improve and promote Industrial and Commercial activity along south Highway 45.	Economic Development	City Administrator, Economic Development Director, City Planner	2014	Ongoing
41	Economic Development, Municipal Growth	Industrial - Ascertain Benefit – Cost Ratios Prior to Awarding Business Incentives.	Analyze public benefits and costs before offering incentives to developers. Ensure that incentives are linked to quantifiable data (employment, investment value, etc.)	Growth and Annexation	City Administrator, Economic Development Director	2014	Ongoing / Annual
42	Economic Development	Industrial - Expand Industrial Opportunities along Route 45, West of the Airport and Raney Street	Explore the extension of an industrial development growth zone from the proposed future interchange for I-57 to Airport Road/Dutch Lane.	Economic Development	City Planner Economic Development	2015	5 years
43	Economic Development	Industrial - Pursue growth industries such as prepared foods / food processing.	Work with community college and state to provide labor-ready workforce.	Economic Development	Economic Development Director, School Districts, LakeLand College	2014	Ongoing / Annual
44	Economic Development	Industrial - Expand Industrial Opportunities along Route 45, West of the Airport and Raney Street	Offset land premiums with development incentives to remove burden from potential investors. Provide property tax relief to investors to cover premium being added on by private landholders.	Economic Development	Mayor, City Administrator, Economic Development Director	2014	Ongoing

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
45	Economic Development	Industrial	Pursue food processing companies, distribution facilities, energy extraction corporate headquarters and supporting companies.	Economic Development	Mayor, City Administrator, Economic Development Director	2014	Ongoing / Annual
46	Planning and Zoning; Community Image, Facilities, Services	Public Facilities / Utilities	Encourage the dedication of open space and recreation areas in new projects. Investigate defining "cluster development" and providing incentives such as "density bonuses" for such development.	Development Regulations	Building Official, City Planner	2015	5 years
47	Planning and Zoning; Community Image, Facilities, Services; Housing; Transportation	Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for the Provision of Water and Wastewater Treatment; Residential - Allow for limited development at Suburban Residential densities through the planned development process in the Residential and Residential Reserve Areas; Transportation - Require Connectivity Within and Between Developments	Develop utility extension / funding policies that support the City's Growth Management Plan and standards. Encourage infill/contiguous development and discourage "leapfrog" development.	Development Regulations	City Administrator, Director of Public Works, City Planner, Utilities and other service providers	2016	Ongoing
48	Community Image, Facilities, Services; Housing	Public Facilities / Utilities Policies - Accommodate New and Existing Commercial and Residential Expansion; Residential Policies - Encourage the Provision of Attainable Housing and Monitor Housing Prices Within the City	Evaluate community outreach efforts with low-income or minority populations.	Community Policing	City Administrator, Economic Development Director, County DFC5	2014	Ongoing
49	Planning and Zoning	Public Facilities / Utilities - Identify and Secure Parks / Recreation Sites	Support Parks District and others in the Parks planning and implementation process.	Public Facilities and Services; Comprehensive Plan and Planning; Capital Improvement Plans and Budgeting	City Council, Residents, Planning Commission, Parks District, County	2015	Ongoing
50	Planning and Zoning; Community Image, Facilities, and Services	Public Facilities / Utilities- Diversify Water Supply By Coordinating with Other Regional Water Providers	Continue working on plan to expand the water treatment facility to provide better service now and in the future.	Public Facilities and Services	City Administrator, Director of Public Works, City Engineer	2014	Ongoing
51	Municipal Growth; Community Image, Facilities, Services	Public Facilities / Utilities - Support the School Districts	Conduct meetings between City Parks District and School District to coordinate growth with district's expansion.	Intergovernmental Agreements / Cooperation	City Administrator, Economic Development Director, Parks District, Public and Private School Administrators	2014	Ongoing / Annual
52	Economic Development; Community Image, Facilities, Services	Public Facilities / Utilities - Support Higher Education; Special Areas - Maintain a Labor-Ready Workforce	Coordinate with Lakeland College and major employers to expand education programs to include advanced college course work for high school students and on-site corporate training programs in partnership with area business and industry. Supply needed labor for expanding new industry and business. Develop a public/private partnership whereby internet and on-line education can be provided conveniently and efficiently on-site in business and school settings.	Intergovernmental Agreements / Cooperation	City Administrator, Economic Development Director, City Planner, Community Partnership for Education Program, Lakeland College, Community Unit 40 School District, Employers	2015	Annual

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
---	---------	-------------	----------------------------	------------------------	-------------------------	-----------------	-----------------

53	Community Image, Facilities, and Services; Transportation and Infrastructure	Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for the Provision of Water, Wastewater Treatment, Fire and Police Protection, and NRPA Minimum Standards for Public Parks, Recreation and Open Space for the Developing and Developed Areas	Review private development proposals for impacts on water quality.	Public Facilities and Services	Director of Public Works, City Engineer	2014	Ongoing
54	Community Image, Facilities, and Services; Transportation and Infrastructure	Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for Fire Protection	Adopt level of service standards for City services and facilities as outlined in the Growth Management Element and use standards to schedule facility development.	Public Facilities and Services	Director of Public Works, Police Chief, Fire Chief, City Engineer	2014	5 years
55	Community Image, Facilities, and Services	Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for Fire Protection	Consider locating / relocating a fire station as necessitated by community growth.	Public Facilities and Services	City Administrator, Director of Public Works, City Engineer, Fire Chief	2014	5 years
56	Community Image	Public Facilities / Utilities; Growth Coordination	Explore the addition of a Fire Inspector to the City Fire Department.	Budget, Human Resources	Mayor, City Administrator, Fire Chief	2014	Ongoing
57	Community Image, Facilities, and Services	Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for Fire Protection	Expand emergency training programs for police and fire personnel and interested citizens to better meet the needs of the growing senior population.	Public Facilities and Services	City Fire and Police Departments	2014	Ongoing / Annual
58	Community Image, Facilities, and Services	Public Facilities / Utilities - Adopt NRPA Minimum Standards for Public Parks, Recreation and Open Space for Developing and Developed Areas.	Conform with the NRPA recreation, parks and open space minimum levels of standards to ensure adequate parks and recreation for existing and new population.	Special Studies - Parks Plan	City Administrator, City Planner, Parks District	2015	Ongoing
59	Community Image, Facilities, and Services	Public Facilities / Utilities - Encourage Joint School / Park schools and other community facilities and public / quasi-public facilities and spaces.	Interconnect the City's park and recreation system with schools and other community facilities and public / quasi-public facilities and spaces.	Special Studies - Parks Plan	City Administrator, City Planner, Parks District, State	2014	Ongoing / Annual
60	Community Image, Facilities, Services; Planning and Zoning	Public Facilities / Utilities - Secure Park Forestation Funding	Adopt a "tree ordinance" as part of the Landscape section of the Land Development Regulations.	Public Facilities and Services	City Administrator, City Council, City Planner, Parks District, Plan Commission	2014	Ongoing
61	Community Image, Facilities, Services; Planning and Zoning	Public Facilities / Utilities - Secure Park Forestation Funding	Support Parks District in seeking Tree City USA designation.	Intergovernmental Agreements / Cooperation	City Administrator, Parks District, State	2014	Ongoing
62	Community Image, Facilities, and Services	Public Facilities / Utilities - Support the School Districts	Conduct meetings with the School District Board to identify facility and service needs and discuss cooperative service provision arrangements.	Intergovernmental Agreements / Cooperation	Mayor, City Council, City Administrator, School District Board, City Planner	2014	Annual
63	Community Image, Facilities, Services	Public Facilities / Utilities - Expand the College Campus.	Promote Lake Land Community College with campus development in the City.	Intergovernmental Agreements / Cooperation	Administrator, Economic Development Director, City Planner, School District Board, Lakeland College	2015	Ongoing / Annual
64	Community Image, Facilities, Services	Public Facilities / Utilities - Support Police in Efforts to Prevent any and all Drug Manufacturing and Sales.	Coordinate with county, state, and federal law enforcement in similar efforts.	Public Facilities and Services	Police Chief	2014	Ongoing / Annual

Comprehensive Plan Update Effingham, Illinois

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
65	Community Image, Facilities, Services Public Facilities / Utilities - Plan Improvements for 911 Emergency Response.	Public Facilities / Utilities - Plan Improvements for 911 Emergency Response.	Research best management practices currently being used by other communities and the state to improve their emergency response capabilities.	Public Facilities and Services	City Administrator, Director of Public Works, St. Anthony Hospital, Fire Chief, Police Chief, Providers of EMT Services	2014	Ongoing / Annual
66	Community Image, Facilities and Services Public Facilities / Utilities Policies - Adopt Minimum Levels of Service and Adequacy for Police Protection	Public Facilities / Utilities Policies - Adopt Minimum Levels of Service and Adequacy for Police Protection	Continue to evaluate need for additional officers to Police Department in order to provide police protection consistent with levels historically used in the City.	Budget, Human Resources	Mayor, City Administrator, Police Chief	2014	Ongoing
67	Community Image, Facilities and Services Public Facilities / Utilities Policies - Adopt Minimum Levels of Service and Adequacy for Police Protection	Public Facilities / Utilities Policies - Adopt Minimum Levels of Service and Adequacy for Police Protection	Continue to evaluate the rehabilitation of existing Police Station or move operations to a new facility in order to meet current demands of the Police Department and ensure the highest possible protection for the community.	Community Policing	City Administrator, Mayor, Police Chief, City Planner	2015	5 years
68	Community Image, Facilities and Services Public Facilities / Utilities Policies - Adopt Minimum Levels of Service and Adequacy for Police Protection	Public Facilities / Utilities Policies - Adopt Minimum Levels of Service and Adequacy for Police Protection	Continue to evaluate the need for a Deputy Chief staff member within the Police Department to assist and support the Police Chief with ongoing administrative duties and special projects.	Budget, Human Resources	Mayor, City Administrator, Police Chief	2014	Ongoing
69	Community Image, Facilities and Services Community Image, Facilities and Services - Adopt Minimum Levels of Service and Adequacy for Fire Protection	Community Image, Facilities and Services - Adopt Minimum Levels of Service and Adequacy for Fire Protection	Continue to evaluate the need for a Deputy Chief staff member within the Fire Department to assist and support the Fire Chief with ongoing administrative duties and special projects.	Budget, Human Resources	Mayor, City Administrator, Fire Chief	2014	Ongoing
70	Community Image Community Image, Facilities and Services - Adopt Minimum Levels of Service and Adequacy for Fire Protection	Community Image, Facilities and Services - Adopt Minimum Levels of Service and Adequacy for Fire Protection	Explore the implementation of EMS through the City Fire Department.	Public Facilities and Services	Mayor, City Administrator, Fire Chief, County	2015	5 years
71	Community Image Community Image, Facilities and Services	Community Image, Facilities and Services	Explore the addition of a City-wide free WiFi Internet service.	Public Facilities and Services	City Administrator	2017	5 years
72	Community Image Community Image, Facilities and Services	Community Image, Facilities and Services	Periodically study and compare the total, and annual, compensation of public and private workers in the Effingham labor market	Comprehensive Plan and Planning	City Administrator, Economic Development Director, Chamber of Commerce, County	2014	Ongoing
73	Transportation and Infrastructure Public Facilities / Utilities - Prevent Flooding	Public Facilities / Utilities - Prevent Flooding	Explore a Municipal storm water utility fee and Storm water Master Plan that may include the extraterritorial area. Priority improvements should be focused on underserved and underserved areas.	Transportation	City Administrator, Director of Public Works, City Engineer, County	2016	5 years
74	Transportation and Infrastructure, Facilities, Services Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for the Provision of Water, Wastewater Treatment, Public Facilities / Utilities - Limit Increases in Storm water Runoff, Public Facilities / Utilities - Control Erosion and Surface Water Runoff	Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for the Provision of Water, Wastewater Treatment, Public Facilities / Utilities - Limit Increases in Storm water Runoff, Public Facilities / Utilities - Control Erosion and Surface Water Runoff	Review capital improvements for impacts on water quality.	Capital Improvement Plans and Budgeting	Director of Public Works, City Planner, City Engineer	2014	Ongoing / Annual
75	Transportation and Infrastructure, Facilities, Services Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for the Provision of Water, Wastewater Treatment, Public Facilities / Utilities - Limit Increases in Storm water Runoff, Public Facilities / Utilities - Control Erosion and Surface Water Runoff	Public Facilities / Utilities - Adopt Minimum Levels of Service and Adequacy for the Provision of Water, Wastewater Treatment, Public Facilities / Utilities - Limit Increases in Storm water Runoff, Public Facilities / Utilities - Control Erosion and Surface Water Runoff	Promote and increase use of public transportation and bike lanes.	Comprehensive Plan and Planning	City Planner, Planning Commission, County	2014	Ongoing

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
76	Transportation and Infrastructure	Public Facilities / Utilities - Accommodate New and Existing Commercial and Residential Expansion.	Upgrade water and wastewater infrastructure; fix combined sewers and upsize water and sewer lines.	Public Facilities and Services	Fire Chief, City Planner, City Engineer	2014	Ongoing
77	Planning and Zoning; Transportation	Transportation - Protect Rights-of-Way for Future Needs; Transportation - Schedule Future Rights-of-Way Acquisition/Improvement	Major Street Plan and establish appropriate setbacks and access standards.	Development Regulations	Director of Public Works, City Planner	2014	Ongoing
78	Planning and Zoning; Community Image, Facilities, Services	Public Facilities / Utilities	Continue to ensure existing and future developments are provided with adequate public facilities concurrent with new development.	Development Regulations	Director of Public Works, Building Official, City Planner, Plan Commission	2014	5 years
79	Planning and Zoning; Community Image, Facilities, Services; Housing; Transportation	Transportation - Design / Construct Streets in Accordance with the Functional Street Classification; Transportation - Require Connectivity Within and Between Developments; Transportation - Reserve Rights-of-Ways for Trails	Adopt code standards addressing alternative street designs including loop streets, connectivity of streets, utilities, and trails.	Development Regulations	Director of Public Works, City Engineer	2014	5 years
80	Municipal Growth; Transportation and Infrastructure	Transportation - Restrict Current and Future Access to Arterials	Require traffic impact study for developments that create large traffic volumes and surges during peak hours.	Development Regulations	Director of Public Works, Building Official, City Engineer	2014	Ongoing
81	Transportation and Infrastructure; Planning and Zoning	Transportation - Prioritize Capital Improvement Projects	Develop a system to rank capital improvements based on consistency with the Comprehensive Plan, location, and levels of deficiency and demand. Favor capital improvement projects for developed areas of the community with existing deficiencies.	Capital Improvement Plans and Budgeting	City Administrator, Director of Public Works, City Engineer, City Council, Operations Manager	2014	Annual
82	Transportation and Infrastructure	Transportation - Prioritize Capital Improvement Projects	With the County and IDOT, jointly establish a criteria-based system to prioritize road improvements, and determine the best alignments for future roadways and protect needed rights-of-way.	Capital Improvement Plans and Budgeting	City Administrator, Director of Public Works, City Planner, County, IDOT	2014	Annual
83	Transportation and Infrastructure	Transportation - Schedule Future Rights-of-Way Acquisition / Improvement	Mitigate costs of major roadway construction and maintenance by utilizing federal and state roadway funds, TIF revenues, impact fees, facilities benefit assessments, special district funding, and development agreements for annexation areas.	Transportation	City Administrator, Director of Public Works	2014	Ongoing / Annual
84	Transportation and Infrastructure	Transportation - Comprehensively Plan Transportation Improvements	Incorporate sidewalks, bikeway improvements, landscaping and appropriate lighting into selected roadway improvement projects.	Capital Improvement Plans and Budgeting; Transportation	City Council, City Administrator, Director of Public Works, City Planner	2014	Ongoing / Annual
85	Transportation and Infrastructure	Transportation - Protect Rights-of-Way for Future Needs	Maintain the Major Street Plan to guide street and related development decisions.	Transportation	City Administrator, Director of Public Works, City Engineer, County	2014	Ongoing
86	Transportation and Infrastructure	Transportation - Adopt Minimum Road Improvements	Continue to work with the railroad companies to improve the safety of at-grade railroad crossings.	Transportation	Director of Public Works, City Engineer	2014	Ongoing

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
87	Infrastructure and Transportation - Schedule Future Rights-of-Way Acquisition / Improvement; Industrial - Enhance Access to Industrial Areas	Infrastructure and Transportation - Create Inter governmental Agreements / the arterial network, which shall include public and private resources.	Expand arterial network providing connections: To airport and through the future industrial corridor to new interchange at I-57; between U. S. 45 and State Highway 33 (north of I-57 / 70 interchange) up to Green Creek Road; between State Highway 33 and U. S. Highway 40.	Transportation	Director of Public Works, City Engineer, IDOT	2017	5 years
88	Infrastructure and Transportation - Schedule Future Rights-of-Way Acquisition / Improvement;	Infrastructure and Transportation - Create Inter governmental Agreements / the arterial network, which shall include public and private resources.	Identify funding resources to implement the expansion of the arterial network, which shall include public and private resources.	Transportation	Director of Public Works, City Engineer, IDOT	2014	Ongoing / Annual
89	Transportation and Infrastructure - Improve East and West Arterials through City and Beyond City Limits	Transportation - Create Inter governmental Agreements / the arterial network, which shall include public and private resources.	Upgrade Rickelman Avenue; widen and extend Fayette Avenue, eventually extend to Lake Sara.	Transportation	City Engineer, County Engineer, IDOT	2014	Ongoing / Annual
90	Planning and Zoning	Special Areas - Consider rezoning Medical District and St. Anthony's Memorial Hospital to Planned Hospital Development District to ensure a planning process that permits public input and provides development flexibility	Adopt a Planned Hospital District and Hospital Area Zoning Overlay	Special Studies - St. Anthony's Area Plan	City Council, City Planner, St. Anthony's Hospital, Planning Commission	2015	5 years
91	Planning and Zoning; Economic Development	Special Areas - Develop a Land Assembly Strategic Plan	Target projects for creating developable sites (obtain funding to conduct site work, market for developers capable of financing and improving job and housing density, and recoup pre-development costs at financial closing). Encourage consolidation of parcels to assemble into unified redevelopment sites. Continue to put options on land in the industrial park for targeted projects.	Comprehensive Plan and Planning	City Administrator, Economic Development Director, City Planner, Plan Commission	2014	Ongoing
92	Municipal Growth	Special Areas - Restrict Land Uses around the Airport	Cooperate with the Airport Board and amend the development code and zoning map to ensure that growth of the airport may continue safely and efficiently. Adopt an Airport Overlay District with development and performance standards to preclude incompatible development within airport approach zones.	Special Studies - Airport Plan	City Administrator, City Engineer, Effingham County, Memorial Airport Board	2015	5 years
93	Economic Development	Special Areas - Increase Airport's Capacity, Passenger Services, Links to Larger Markets such as Springfield, Chicago, St. Louis, Memphis.	Encourage and support Airport Board's efforts to construct runway dimensions required by commercial airlines.	Transportation	Mayor, Economic Development Director, City Engineer	2014	Ongoing
94	Economic Development	Special Areas - Maintain a Labor-Ready Workforce	Coordinate with economic development groups and labor education interests to examine target industries and labor market needs.	Economic Development	City Administrator, Economic Development Director, Chamber of Commerce, County, Lakeland College, ECEDC	2014	Ongoing
95	Economic Development	Special Areas - Support St. Anthony's Hospital in its Efforts to Become a Regional Cardiac Center.	Foster growth in health care industry, generally, and related medical research and development efforts that might generate spin-off businesses.	Economic Development	City Administrator, St. Anthony's Hospital, Economic Development Director	2014	Ongoing / Annual

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
96	Economic Development Special Areas - Coordinate with Downtown Merchants Association; Special Areas - Improve the Central Area image to encourage infill and redevelopment; Special Areas - Continue the Downtown Special Service Area and Re-Use incentives for Historically Significant Buildings	Economic Development Special Areas - Work with Hospital to improve Connection between St. Anthony's Hospital and Central Area (Downtown).	Investigate usefulness of Business District legislation to encourage business expansion, adaptive re-use of existing structures, and public improvements such as extending landscaping and other streetscape amenities from St. Anthony's into the Central Area (downtown).	Economic Development	Mayor, City Administrator, Economic Development Director, City Planner, Plan Commission	2014	Ongoing
97	Economic Development Special Areas - Improve the Central Area image to Encourage Infill and Redevelopment	Economic Development Special Areas - Improve the Central Area image to Encourage Infill and Redevelopment	Use urban design principles to encourage traffic to Central Area (Downtown) from St. Anthony's Hospital - focus on Mulberry Street to Jefferson Avenue and Virginia Street to Fourth Street.	Transportation	City Engineer, Director of Public Works, St. Anthony's Hospital, Planning Commission	2014	Ongoing / Annual
98	Planning and Zoning; Community Image Special Areas - Improve the Central Area image to encourage Infill and Redevelopment	Planning and Zoning; Community Image Special Areas - Improve the Central Area image to encourage Infill and Redevelopment	Continuation of Downtown Facade Renovation Program. Review of available City-controlled, and other incentives to identify and use those that can fund this Program.	Special Studies - Central Area Strategic Plan (Downtown)	Economic Development Director, City Planner, Downtown Merchants	2014	Ongoing / Annual
99	Economic Development Special Areas - Improve the Central Area image to encourage Infill and redevelopment; Community Character - Improve Key Entries and Corridors	Economic Development Special Areas - Improve the Central Area image to encourage Infill and redevelopment; Community Character - Improve Key Entries and Corridors	Consider offering incentives for improvements made to the buildings, streetscape improvements and the provision of pedestrian areas within the Central Area and key entries and corridors.	Special Studies - Streetscapes, Facades and Gateways	City Administrator, Economic Development Director, City Planner	2014	Ongoing
100	Community Image, Facilities, Services; Transportation and Infrastructure Special Areas - Improve Property Abutting Highway Frontage Roads	Community Image, Facilities, Services; Transportation and Infrastructure Special Areas - Improve Property Abutting Highway Frontage Roads	Develop a Frontage Road Beautification Plan in order to improve aesthetics of entrances to the City.	Special Studies - Streetscapes, Facades and Gateways	City Administrator, Director of Public Works, City Planner, County, IDOT	2015	5 years
101	Planning and Zoning Special Areas	Planning and Zoning Special Areas	Evaluate Plan goals and policies in light of the changes in community vision and needs, fiscal resources and changes in federal and state laws.	Comprehensive Plan and Planning	City Planner, Planning Commission	2019	5 years
102	Planning and Zoning; Community Image, Facilities, Services Community Character - Require Transitions between Land Uses of Different Intensities; Community Charter - Screen Equipment	Planning and Zoning; Community Image, Facilities, Services Community Character - Require Transitions between Land Uses of Different Intensities; Community Charter - Screen Equipment	Require landscaping of parking lots, and screening of outdoor storage areas.	Development Regulations	Building Official, City Planner	2015	Ongoing
103	Planning and Zoning Community Character - Improve Key Entries and Corridors	Planning and Zoning Community Character - Improve Key Entries and Corridors	Establish gateway and corridor design standards to encourage pass-through traffic to stop in Effingham and visit the downtown.	Special Studies - Streetscapes, Facades and Gateways	City Administrator, Economic Development Director, City Planner	2014	Ongoing
104	Community Image, Facilities, Services; Infrastructure Community Character - Improve Key Entries and Corridors; Community Character - Promote the "Crossroads of Opportunity" Image	Community Image, Facilities, Services; Infrastructure Community Character - Improve Key Entries and Corridors; Community Character - Promote the "Crossroads of Opportunity" Image	Develop attractive gateways at the entry points into the City. Gateway design standards should address lighting, signage and landscaping of entries and should include a welcome sign - "Welcome to Effingham - Crossroads of Opportunity" to be located at the City's primary entry points.	Special Studies - Streetscapes, Facades and Gateways	City Administrator, Director of Public Works, IDOT, County, the Tourism Advisory Board	2014	Ongoing

#	Goals(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
---	----------	-------------	----------------------------	------------------------	-------------------------	-----------------	-----------------

105	Planning and Zoning; Transportation	Community Character - Adopt Landscaping Requirements for Public and Private Development	Develop a streetscape improvement plan for the provision of street trees on the City right-of-way abutting major arterial streets. Support Parks District effort to apply for and obtain Urban Forestry Grants. Illustrate landscaping requirements in Zoning documents.	Special Studies - Streetscapes, Facades and Gateways	City Administrator, City Planner, Parks District, State	2014	Ongoing
106	Municipal Growth; Facilities, Services	Community Character	Consider expanding City enterprise sales of water, wastewater and emergency services to other jurisdictions and develop contractual agreements outlining service provision and costs.	Comprehensive Plan and Planning	City Administrator, Director of Public Works, City Planner, City Engineer	2014	Ongoing / Annual
107	Community Image, Facilities, and Services	Community Character - Encourage Culture and Arts; Community Character - Encourage the Development of a Culture and Arts Master Plan	Support the expansion and provision of the Arts and Culture Program.	Cultural Facilities Planning	Mayor, City Administrator, Tourism, FACE, Effingham Performance Center	2014	5 years
108	Community Image, Facilities, Services; Economic Development	Community Character - Encourage the Development of a Culture and Arts Master Plan	Work with state and local groups to obtain funding for arts and cultural programs for the whole community that includes permanent and temporary public art, interactive public art projects, art installations and design of public open spaces.	Cultural Facilities Planning	City Administrator, Tourism Director, County, State	2014	Ongoing / Annual
109	Community Image, Facilities, Services	Community Character - Encourage the Development of a Culture and Arts Master Plan	Maintain communications network and coordinate cultural and arts programs so that City-sponsored events and programs interface with and augment those planned by local and state cultural museums, venues and events.	Cultural Facilities Planning	City Administrator, Tourism Director, County, State	2014	Ongoing / Annual
110	Community Image, Facilities, Services; Transportation and Infrastructure	Community Character - Improve Key Entries and Corridors	Continue to design and implement a streetscape, screening, and drainage program to improve the appearance of railroad yards, crossing areas, and old railroad station.	Economic Development	City Administrator, Official, City Planner	2014	Ongoing / Annual
111	Community Image, Facilities, Services	Community Character - Maximize Effingham's Potential as a Regional Tourism and Shopping Destination	Expand efforts to schedule community-oriented events in central area (downtown) to market area and shops; encourage shopping by residents after events.	Economic Development	City Administrator, Director of Tourism, City Engineer	2014	Ongoing
112	Community Image, Facilities, Services	Community Character - Develop Leadership Capacity within City Population.	Work with University of Illinois Extension Community Development Agents to develop leadership training program to train young workers and professionals in leadership skills.	Public Education and Outreach	Mayor, City Administrator	2014	Ongoing / Annual
113	Community Image, Facilities, Services	Community Character - Improve Architecture and Aesthetics along Primary View Corridors to Foster Positive Image of Effingham.	Create design standard overlay. Identify major entrance points into the City and along targeted view corridors. Negotiate the support of private business in meeting these standards.	Comprehensive Plan and Planning	Economic Development Director, City Planner	2014	Ongoing
114	Community Image, Facilities, Services	Community Character - Increase Capabilities for Outreach Communications.	Educate citizens on changing needs of City and County. Work with private media to inform citizens.	Public Education and Outreach	Mayor, City Planner	2014	Ongoing

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
115	Community Image, Facilities, Services Community Character - Maximize Effingham's Potential as a Regional Tourism and Shopping Destination.	Regional Tourism and Shopping Destination	Find ways to collaborate on promotions, event planning, etc. with the Chamber of Commerce.	Economic Development	Mayor, City Administrator, Tourism Director, Chamber of Commerce	2014	Ongoing
116	Community Image, Facilities, Services Community Character - Maximize Effingham's Potential as a Regional Tourism and Shopping Destination	Regional Tourism and Shopping Destination Community Character - Maximize Effingham's Potential as a Regional Tourism and Shopping Destination	Continue to support the local Convention Center. Encourage the Center's efforts in remodeling and upgrading its structure, facilities and programs.	Economic Development	City Administrator, Economic Development Director, Tourism Director, City Engineer, City Council	2014	Ongoing
117	Municipal Growth; Transportation and Infrastructure; Planning and Zoning; Community Image, Facilities, Services Growth Coordination - Study Annexation; Growth Coordination - Annex Contiguous Areas within the Developing Areas	Develop a program for annexation to ensure continued, orderly growth of the City. Use fiscal impact and environmental analyses as tools to evaluate annexations and to assign responsibilities for upgrading deficient infrastructure in new annexation areas.	Growth and Annexation	City Administrator, Director of Public Works, City Planner	2014	Ongoing / Annual	
118	Municipal Growth; Planning and Zoning Growth Coordination - Create Intergovernmental Agreements	Apply extrajurisdictional zoning and subdivision authority and develop intergovernmental service agreements to ensure that regional development patterns and service provisions are consistent with the Comprehensive Plan goals. Conduct periodic meetings with water, wastewater, and drainage service providers to identify the means of providing more cost-effective services through coordination of capital improvements plans and joint service delivery arrangements linked to annexation decisions. Proactively seek change in patterns concerning the use of septic tanks in developed areas around natural resources; address growing problems with storm water run-off.	Intergovernmental Cooperation / Agreements	City Administrator, Economic Development Director, Director of Public Works, Building Official, City Planner, Plan Commission	2014	Ongoing	
119	Municipal Growth; Community Image, Facilities, and Services Growth Coordination	Drainage service providers to identify the means of providing more cost-effective services through coordination of capital improvements plans and joint service delivery arrangements linked to annexation decisions. Proactively seek change in patterns concerning the use of septic tanks in developed areas around natural resources; address growing problems with storm water run-off.	Intergovernmental Cooperation / Agreements	Director of Public Works, City Planner, County, Effingham Water Authority ("EWA"), utilities, other service providers	2014	Ongoing / Annual	
120	Municipal Growth; Community Image, Facilities, Services Growth Coordination	Continue to coordinate with the service providers to monitor water demands, distribution and supply capabilities and fire hydrant water production capacities.	Intergovernmental Cooperation / Agreements	Director of Public Works, City Planner, EWA, LSWD	2014	Ongoing	
121	Municipal Growth; Community Image, Facilities, Services Growth Coordination	Work with the EWA and LSWD to address facility concerns and to plan for appropriate protection of the watershed.	Intergovernmental Cooperation / Agreements	Director of Public Works, City Planner, EWA, LSWD	2014	Ongoing / Annual	
122	Municipal Growth; Community Image, Facilities, Services; Transportation Growth Coordination - Create Intergovernmental Agreements	Work with the County to: Monitor roadway capacities, demands and levels of service; Review and suggest alternative roadway alignments/designs, which relieve traffic congestion.	Intergovernmental Cooperation / Agreements	City Administrator, City Planner, County	2014	Ongoing	
123	Municipal Growth Growth Coordination - Equalize Rates for Provision of Public Services among all Users.	Periodically study and evaluate the need for equalization of rates.	Public Education and Community Outreach	Mayor, City Council, City Administrator, Director of Public Works	2014	Annual	

#	Goal(s)	Policy(ies)	Action to Implement Policy	Implementation Tool(s)	Responsible Entity(ies)	Action Schedule	Review Schedule
124	Municipal Growth	Growth Coordination - Improve Coordination among Governments and Authorities.	Conduct periodic meetings with a representative from each government or authority involved in providing services. Have a clear agenda prepared for discussion on coordinating services, upcoming improvements, issues, etc.	Intergovernmental Agreements / Cooperation	Mayor, City Administrator	2014	Ongoing
125	Municipal Growth; Transportation and Infrastructure	Growth Coordination	Establish City fiscal impact assessment process to identify improvement needs and responsibilities for development. Explore economic impact of development.	Intergovernmental Agreements / Cooperation	City Administrator, Economic Development Director, City Planner, County	2016	Ongoing / Annual
126	Planning and Zoning	Growth Coordination	Review the Zoning Map and update for consistency with the Plan.	Comprehensive Plan and Planning	City Planner, Planning Commission	2015	Ongoing
127	Municipal Growth; Economic Development; Housing; Community Image; Facilities, Services; Transportation	Residential, Public Facilities / Utilities; Transportation; Special Areas - Update the CIP to include Street Improvements; Growth Coordination	Update the 5-year CIP annually.	Capital Improvement Plans and Budgeting	City Administrator, City Council, City Planner, Department Heads	2014	Annual